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DEPARTMENT OF THE ARMY

HEADQUARTERS, UNITED STATES ARMY, EUROPE, AND SEVENTH ARMY
THE COMMANDING GENERAL
UNIT 29351
APO AE 09014

AEAGC-FP 19 December 2001

MEMORANDUM FOR SEE DISTRIBUTION

SUBJECT: USAREUR Command Policy Letter 23, Force Protection

- 1. Reference USAREUR Regulation 525-13, 1 February 2000, Antiterrorism/Force Protection: Security of Personnel, Information, and Critical Resources.
- 2. Force protection (FP) is and will remain a top priority in USAREUR. Effective FP demands that enough resources, including personnel, be allocated to protect installations and areas where our soldiers, civilians, and family members live and work. The challenge for commanders is to carefully manage limited resources so that FP requirements can be sustained without unnecessarily affecting our everyday operations.
- 3. General Officer Senior Tactical Commanders (GOSTCs) are responsible for and have tactical control authority for FP in their geographic areas of responsibility. Area Support Group (ASG) and Base Support Battalion (BSB) Commanders are responsible for implementing and executing the antiterrorism/force protection (AT/FP) programs of their communities, including nearby non-USAREUR units, as directed by GOSTCs. The memorandums of agreement at http://www.2.eucom.smil.mil/hq/ecsm/moa/moa.html provide specific FP responsibilities. Other responsibilities of GOSTCs include the following:
- a. Determining overall FP requirements. These should be consistent, but tailored to the local situation. Whenever possible, use technology to minimize manpower requirements.
- b. Determining the appropriate combination of contract guards, borrowed military manpower (BMM), host-nation (HN) police, and HN military personnel for effective FP. Requests for additional contract guards and military police must be formally requested through the Force Protection Division, Office of the Deputy Chief of Staff, Operations (ODCSOPS), HQ USAREUR/7A. This does not take the place of informal coordination with local civilian and military officials. When coordinating with HN officials, commanders should reemphasize our appreciation for their support.
- c. Making the best use of limited resources and reporting expenses according to guidance provided by the Office of the Deputy Chief of Staff, Resource Management, HQ USAREUR/7A. Raise unresourced AT/FP requirements through BSB and ASG channels to the ODCSOPS for consideration of AT/FP funding, such as Command Security Upgrade Program (CSUP) funds or the Combating Terrorism Readiness Initiative Fund (CBTRIF).

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- d. Ensuring that a uniform level of security is provided across the command footprint. ASG and BSB Commanders will ensure that FP operations are centrally controlled at installation level and above. A master sergeant, first lieutenant, or higher, or civilian equivalent, of sufficient rank to allow effective staff coordination, will be in charge of FP at each installation.
 - e. Checking to ensure that personnel comply with established FP procedures.
- f. Ensuring that FP requirements are balanced with training requirements and that the need to provide support services (including administration, finance, medical, personnel, supply, and transportation). Commanders must ensure that enough personnel are available to meet the support needs of our soldiers, civilians, and family members. This can be challenging at installations where soldiers who provide support services must also meet the installation's FP requirements. Commanders will also ensure that operating hours of support services are adjusted to support the requirements of heightened FP conditions.
- 4. Unless specifically exempted, all tenant units of all unit types will provide an appropriate number of BMM to protect their installations. For example, a support unit sharing an installation with a large tactical unit must contribute its fair share of BMM. GOSTCs may direct soldiers to be rotated away from their home station to meet FP requirements at other installations. Commanders of units that provide support services will determine the minimum level of personnel who must be present for primary (not guard) duty for the unit to provide an acceptable standard of service, and recommend the unit contribution of BMM accordingly. We must capture the effect of all these actions through our readiness reporting. GOSTCs must ensure that a balance of mission and protection of the force is maintained.
- 5. All AT/FP communications must flow simultaneously to ASG and BSB Commanders and to their corresponding GOSTCs to ensure timely and accurate situational awareness.
- 6. Until HQDA provides more funding, increased FP expenses must be paid for with existing funds. Commanders must therefore use their limited resources carefully to meet FP requirements effectively and economically.

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General, USA

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